

NHS Golden Jubilee Board Meeting Agenda

Thursday 28 May 2026, 10am

NHS GJ Boardroom, Level 5 East and MS Teams



Time	Item No.	Item	Executive / Non-Executive Lead	Purpose	Paper/ Verbal
1 OPENING REMARKS					
10am	1.1	Wellbeing Pause and Chair's Introductory Remarks	Susan Douglas-Scott	Assurance	Verbal
	1.2	Apologies	Susan Douglas-Scott	Noting	Verbal
	1.3	Declarations of Interest Members should declare any financial and non-financial interests they have in the items of business for consideration, identifying the relevant agenda item and the nature of their interest. It is also a member's duty under the Code of Conduct to ensure that changes in circumstances are reported within one month of them changing. Please notify changes to corporate.governance@gjnh.scot.nhs.uk For further information around Declarations of Interest please refer to the Code of Conduct section of the Board Members' Handbook.	Susan Douglas-Scott	Discussion	Verbal
	1.4	Matters Arising	Susan Douglas-Scott	Discussion	Verbal
10:10am	1.5	Chief Executive Update	Carolynne O'Connor	Assurance	Verbal
2. CONSENT AGENDA ITEMS – Approval Only					
10:19am	2.1	Whistleblowing Annual Report for 2025/26	Anne Marie Cavanagh/Nicki Hamer	Approval	Paper 2.1
	2.2	Health and Safety Report for Quarter 4, 2025/26	Laura Smith	Approval	Paper 2.2
	2.3	GJRI Annual Performance Report	Mark MacGregor	Approval	Paper 2.3
	2.4	Health and Care Staffing Programme Report for Quarter 4 2025/26	Anne Marie Cavanagh	Approval	Paper 2.4
	2.5	Duty of Candour Annual Report for 2025/26	Mark MacGregor	Approval	Paper 2.5
	2.6	NHS Golden Jubilee Code of Conduct	Carolynne O'Connor	Approval	Paper 2.6
	2.7	NHS Golden Jubilee Standing Orders	Carolynne O'Connor	Approval	Paper 2.7
	2.8	Board Performance Report	Carole Anderson	Approval	Paper 2.8
	2.9	Standing Financial Instructions	Jonny Gamble	Approval	Paper 2.9
3 GOVERNANCE					
3.1 Board					
10:20am	3.1.1	Unapproved Minutes (for Board Members only) • 26 February 2026	Susan Douglas-Scott	Approval	Paper 3.1.1
	3.1.2	Action Log – No Outstanding Actions	Susan Douglas-Scott	Approval	Verbal
3.2 Clinical Governance					
10:25am	3.2.1	Clinical Governance Performance Report	Anne Marie Cavanagh	Approval	Paper 2.8
10:35am	3.2.2	End of Year Overview for HAIRT Report 2025/26	Anne Marie Cavanagh	Approval	Paper 3.2.2
10:50am	3.2.3	Clinical Governance Committee Update	Linda Semple	Awareness	Paper 3.2.3
10:55am	3.2.4	DL(2026)05 Security and Governance of NHS Mortuaries	Anne Marie Cavanagh	Awareness	Paper 3.2.4
3.3 Staff Governance					
11:00am	3.3.1	Staff Governance Performance Report	Laura Smith	Approval	Paper 2.8
11:05am	3.3.2	Staff Governance and Person-Centred Committee Update	Rob Moore	Awareness	Paper 3.3.2
11:10am	Break				
3.4 Finance and Performance					

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11:20am	3.4.1	Operational Performance	Lynne Ayton	Approval	Paper 2.8
11:35am	3.4.2	Financial Summary Report	Jonny Gamble	Approval	Paper 3.4.2
11:45am	3.4.3	Capital Position 2025/26	Jonny Gamble	Approval	Paper 3.4.3
11:50am	3.4.4	Finance and Performance Committee Update	Stephen McAllister	Awareness	Paper 3.4.4
11:55am	3.4.5	Audit and Risk Committee Update	Lindsay Macdonald	Awareness	Paper 3.4.5
12noon	3.4.6	ADP 2025/26 Delivery Planning Template Q4 Update	Carole Anderson	Approval	Paper 3.4.6
3.5 Strategic Portfolio Governance					
12:10pm	3.5.1	Strategic Portfolio Governance Committee Update	Rebecca Maxwell	Awareness	Paper 3.5.1
12:15pm	3.5.2	Centre for Sustainable Delivery – Core Programme Updates and Assurance Statement	Katie Cuthbertson	Awareness	Paper 3.5.2
12:30pm	3.5.3	NHS Scotland Academy Annual Update	Kevin Kelman	Awareness	Paper 3.5.3
3.6 Corporate Governance					
12:45pm	3.6.1	Strategic Risk Register	Jonny Gamble	Approval	Paper 3.6.1
12:50pm	3.6.2	Corporate Governance Annual Report for 2025/26	Carole Anderson	Approval	Paper 3.6.2
12:55pm	3.6.3	Board Assurance Framework	Carole Anderson	Approval	Paper 3.6.3
13:05pm	3.6.4	Reform Update	Carolynne O'Connor	Awareness	Verbal
4. CONSENT AGENDA ITEMS – For Awareness Only – No Further Discussion					
-	-	No items received	-	-	-
5. MINUTE AGENDA ITEMS – For Approval - No Further Discussion					
5.1 Minutes from Quarter 4 – February 2026					
13:09pm	5.1.1	Clinical Governance Committee Approved Minutes 12 February 2026	Linda Semple	Approval	Paper 5.1.1
	5.1.2	Staff Governance and Person-Centred Committee Approved Minutes 10 February 2026	Rob Moore	Approval	Paper 5.1.2
	5.1.3	Finance and Performance Committee Approved Minutes 12 February 2026	Stephen McAllister	Approval	Paper 5.1.3
	5.1.4	Audit and Risk Committee Approved Minutes 17 February 2026	Lindsay Macdonald	Approval	Paper 5.1.4
	5.1.5	Strategic Portfolio Governance Committee 4 November 2025	Rebecca Maxwell	Approval	Paper 5.1.5
13:10pm	6.	Any Other Competent Business	Susan Douglas-Scott	Discussion	Verbal
	7.	NHS GJ Board Next Meeting Dates: Board Meeting: Thursday 25 June 2026	Susan Douglas-Scott	Awareness	Verbal
13:11pm	8.	Debrief with Chair – Reflections on the Meeting			
13:15pm	9.	Close			